MERRILLVILLEUtility Development & Master Plans

MS4 Annual Meeting 2014













Stormwater Utility Development

MERRILLVILLE STORMWATER UTILITY

Regulations

Merrillville and many other municipalities are required to have permit coverage through the Indiana Department of Environmental Management to comply with 327IAC15-13 "Rule 13". This regulates Municipal Separate Storm Sewer Systems (MS4s). MS4s are defined as a conveyance or system of conveyances owned by a state, city, town, or other public entity that discharges to waters of the United States and is designed or used for collecting or conveying stormwater. The purpose of this regulation is to minimize polluted stormwater runoff to protect lakes, rivers and streams.

We all live in a watershed!





Benefits

- · Maintenance and upgrade of existing storm drain systems.
- Development of drainage plans.
- Implement flood control projects.
- · Comply with state and federal mandated regulations.
- Construction of major capital improvements.
- · Implement public education/outreach and participation.
- Detect and enforce illicit discharges.
- Ensure appropriate construction site runoff controls.
- · Manage post-construction BMP program.
- · Pollution prevention for municipal operations.



Did You Know....

- · Polluted runoff is the nation's largest greatest threat to clean water.
- . Only 1% of the Earth's water is suitable for drinking.
- . Lake Michigan is the 6th largest freshwater lake in the world.
- . Everyone lives in a watershed (our water drains to Lake Michigan).
- 1" of rain per acre = 27,154 gallons.
- 1" of rain in Merrillville = over 578 million gallons.
- · Plants filter water and improve water quality.
- · 1 gallon of oil can contaminate up to 1 million gallons of water.
- · Storm inlets drain to open waterways, not treatment plants.
- . The water you drink is affected by stormwater runoff.

You Can Help Make a Difference!

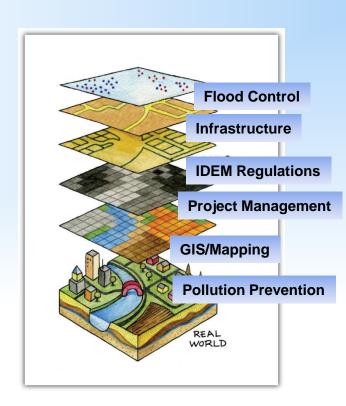
- · Plant a rain garden or trees in your yard.
- Keep leaves, grass and debris out of the streets and storm drains.
- · Don't over fertilize your lawn.
- . Install a rain barrel to harvest rain water.
- · Properly dispose unwanted automotive fluids.
- · Volunteer to help maintain green projects.
- · Report stormwater polluters.
- . Remember "only rain in the drain!"



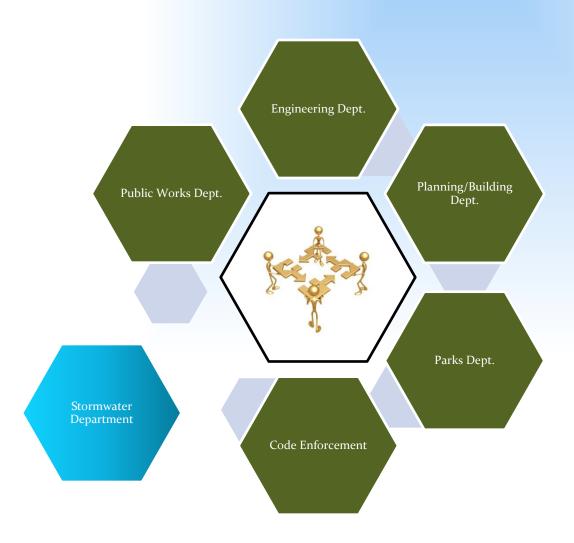
Stormwater Management

Managing the quantity and quality of stormwater is termed, "Stormwater Management." – Layers of Responsibility Stormwater management includes both technical and institutional aspects, including:

- control of flooding and erosion;
- control of hazardous materials to prevent release of pollutants into the environment (source control);
- planning and construction of stormwater systems so contaminants are removed before they pollute surface waters or groundwater resources;
- acquisition and protection of natural waterways or rehabilitation;
- building "soft" structures such as ponds, <u>swales</u> or <u>wetlands</u> or Green Infrastructure solutions to work with existing or "hard" drainage structures, such as pipes and concrete channels;
- development of funding approaches to stormwater programs potentially including stormwater user fees and the creation of a stormwater utility;
- development of long-term asset management programs to repair and replace aging infrastructure;
- revision of current stormwater regulations to address comprehensive stormwater needs:
- enhancement and enforcement of existing ordinances to make sure property owners consider the effects of stormwater before, during and after development of their land;
- education of a community about how its actions affect <u>water quality</u>, and about what it can do to improve water quality; and
- planning carefully to create solutions before problems become too great



Stormwater Management Programs



- Most SW programs are extensions of an existing department
- Few communities have actual Stormwater Departments
- Merrillville SW initially was a utility on paper and evolved into a defined department

Stormwater Utilities

 A stormwater utility is responsible for <u>funding</u> the operation, construction and maintenance of stormwater management devices, for stormwater system planning, and management.

ORDINANCE NO. 96-71

TOWN OF PERRILLVILLE, INDIANA
AN ORDINANCE TO ESTABLISH A DEPARTMENT OF STORM
WATER MANAGEMENT FOR THE TOWN OF MERRILLVILLE

WHEREAS, the General Assembly of the State of Indiana has made the determination that management of surface water and storm water is a primary concern for the State of Indiana and its political subdivision; and

management is an important function for the Town of Merrillville;

WHEREAS, it is in the best interest of the Town of

MHEREAS, it is in the best interest of the Town of MerrillVille and its citizens that a Department of Storm Water Management be created for the purpose of providing for the collection, disposal and drainage of storm and surface water in the Town of MerrillVille; and

NOW, THEREFORE, BE IT ORDAINED by the Town Council of the Town of Merrillville as follows:

- 1) I.C. 8-1.5-5 concerning "Storm Water Management Systems" is hereby adopted by the Town Council of the Town of Merrill'util amendments thereto effective and operative in the Town of Merrillville. Indians; and
- 2) Pursuant to I.C. 8-1.5-5, a Department of Storm Mater Management shall be and is hereby created for the purpose of providing for the collection, disposal and drainage of atorm and surface water in the Town of Morrillyile; and
- 3) Purement to I.G. 8-1,5-5, the Department of Storm of Directors which shall consist of three (3) Directors appointed by the Fresident of the Town of Objectors which shall consist of three (3) Directors appointed by the Fresident of the Town of them may be of the same political party. Additionally the Town Engineer, Town Manager, Town as ex-officin embers of the Board (but shall have no vote). The Board aball meet at least every other month) and
- The initial terms of the first Directors appointed pursuant to this ordinance shall be rangement as one of the first Directors appointed pursuant to this ordinance shall be recommended to the property of three (3) years and all initial terms shall begin on the first day of the north following shoption of this ordinance; and
- Pursuant to I.C.8-1.5-5, there is hereby created a special taxing district which shall include all of the territory within the corporate boundaries of the Town of Merrillville, Lake County, Indians; and
- 6) The Board of Directors shall prepare a budget for the operation of the Department on an annual basis which budget shall be subject to approval by the Town Council including the method of reising funds. Any issuance of bonds or other methods for saking capital improvements shall be approved by the Town Council as provided by law; and
- 7) Any ordinance or provision of any ordinance of the Town of Merrillville or the Municipal Code of the Town of Merrillville in conflict with the provisions

ORDINANCE # 08-39

AN ORDINANCE OF THE TOWN OF MERRILLVILLE,
MERRILLVILLE, INDIANA ESTABLISHING A STORM WATER UTILITY USER
FEE AND ADOPTING STORM WATER SERVICE USER FEE RATES AND
POLICIES FOR THE TOWN OF MERRILLVILLE, INDIANA.

WHEREAS, The Town of Merrillville, owns and operates a municipal separate storm sewer system ("MS4"); and

WHEREAS, The Town of Merrillville, Town Council has appointed the Storm Water Management Board with the responsibility of overseeing Storm Water Management Regulations; advising on the implementation of federal, state and local rules concerning Storm Water Management; and identifying solutions to flooding concerns in the Town of Merrillville, and

WHEREAS, Indiana Code § 8-1.5-57, as a memded, provides authority to be Department of Storm Water Management for the Town of Merrilliville, Indiana, after approval by the Town Council of the Town of Merrilliville, Indiana, to assess and collect user fees from all eligible properties identified in this ordinance and located within the Town of Merrilliville; and

WHEREAS, the Storm Water Management Board has conducted investigation into the needs of the Town of Merrillville, Indiana, and has identified the need for a funding mechanism to properly and comprehensively deal with storm water management in the Town of Merrillville. Indiana: and

WHEREAS, funding is needed to implement programs to comply with unfunded mandates from federal, state and local authorities relating to the management and regulation of the Municipal Separate Storm Sewer System ("MS4") and its related components; and

WHEREAS, the Storm Water Management Board has determined that it is necessary for regular funding to be provided to properly budget and support the operation, repair and maintenance of the Town of Merrillville's public storm water system; and

WHEREAS, the Department of Storm Water Management has conducted investigation into the needs of the Town of Merrillville, Indiana, and has

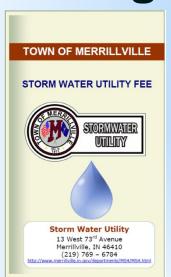






Stormwater Program Funding

- Many Indiana entities have stormwater fees...
 - Average = \$4.70
- Merrillville established a modest fee
 - Ex: residential \$5/month
 - Based on land use
- Stormwater master planning: making better use of limited dollars by targeting high priority stormwater projects.



400 400 Aminultural	20 acres or less = \$2.50 per month
100-199 Agricultural	Greater than 20 acres = \$.125 per acres
300 Industrial Vacant Land	20 acres or less = \$2.50 per month
300 Industrial Vacant Land	Greater than 20 acres = \$.125 per acres
330-399 Industrial	\$35.00
400 Commercial Vacant	20 acres or less = \$2.50 per month
Land	Greater than 20 acres = \$.125 per acres
401 Commercial Apartment	
4-19 Units	\$15.00
402 - 499 All commercial	
including apartment buildings	
over 19 units	\$35.00
	.25 acres or less = No Charge
500-509 Residential Vacant	.251 acres to 20 acres = \$2.50
Land	Greater than 20 acres = \$.125 per acres
510 - 545 - Residential	
Single Family, Duplex and	
Three Unit including excess	
acreage	\$5.00
550 - Residential Condo	\$5.00
599 Other Residential	er 00
Structure	\$5.00
650 - Board of Education	\$15.00
600, 610, 620, 621, 622,	
630, 640, 645, 660, 661,	State, county, municipal and other exemp
662, 665, 669	properties are not charged.
670 – Exempt private	
academy / college	\$15.00
680, 685, 686 Charitable,	045.00
religious and churches	\$15.00
600 0	6.66 acres or less = \$2.50 per month
690 - Cemetery	Greater than 6.66 acres = \$.375 per acres.
699 Other Exempt Properties	\$0.00
820 - Heat and Power	625.00
Utilities	\$35.00
821 - State Assessed LHP	\$25.00
830 - 841 - Railroad and	20 acres or less = \$2.50 per month
Pipeline	Greater than 20 acres = \$.125 per acres
850-871 Sewage, Phone and	
water utilities	\$35.00

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The legal documents to support this unfunded mandate are:

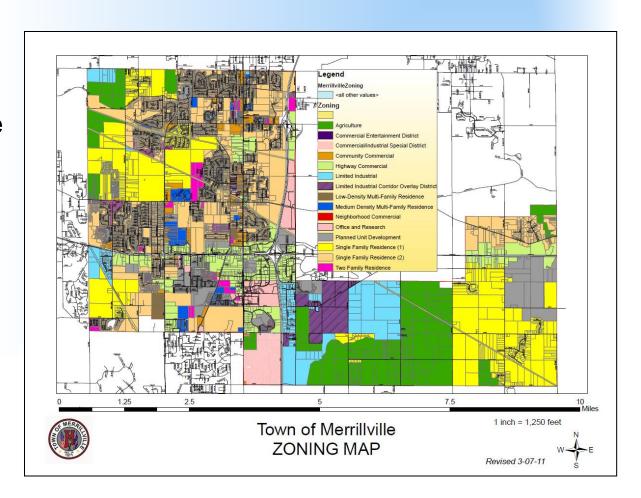
- U.S. Environmental Protection Agency Phase II of the National Pollution Discharge Elimination System program (FR Doc. 99–29181) authorized by the 1972 amendments to the Clean Water Act
- Indiana Department of Environmental Management – Rule 13 (327 IAC 15-13)





Stormwater Program Funding

- Urban and Agriculture land use generate non-point source pollution.
- The older urban sections of town require more retrofits.





Management Goals

 First goal on my list back in 2011 was to update the Stormwater Master Plan.







STORMWATER MANAGEMENT GOALS

- Update Stormwater Master Plan (last updated in 1987)
- · Comprehensive list of priority projects with estimated costs
- Mapping of all Stormwater utility infrastructure (Arc GIS)
- Development of Stormwater Atlas
- Stormwater easement identification and procurement project
- Implement routine maintenance crew and training to perform standard clearing, cleaning and snagging
- · Work with summer interns on special projects for management and maintenance
- · Assessment of all Detention Facilities and Plan for maintenance/responsibilities
- Setup comprehensive plan review group for stormwater pollution prevention plan submittals and permitting
- Target outfall testing and continue coordinating with IDEM on standardized protocols
- . Work with IDEM Rule 6 Coordinator on Industrial facility assessments and compliance
- Detail the enforcement protocol for Stormwater violations and fine collection
- New Stormwater Utility Center
- Annual revisions of ordinance to refine and update the standards including Low Impact Development requirements
- · Initiate special outreach campaign with additional local brochures, materials and events
- · Setup standard protocol for AS-built checks for post-construction BMPs



Creating a Functional Stormwater Utility





Stormwater Staff "Team"





Management = Executive Director



Enforcement/Field Superintendent = Compliance Officer



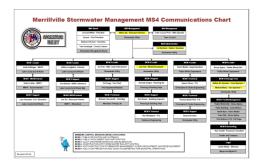
Administrative = Secretary



Drainage Crew = Operator 1



Drainage Crew = Operator 2





Stormwater Equipment

- Jet Vac
- Camera Truck
- Backhoe
- Small Dump Truck
- Large Dump Truck
- Street Sweeper
- ATV

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Stormwater Resource Center

 Serves as operations, management and educational facility for stormwater management





Stormwater Resource Center •







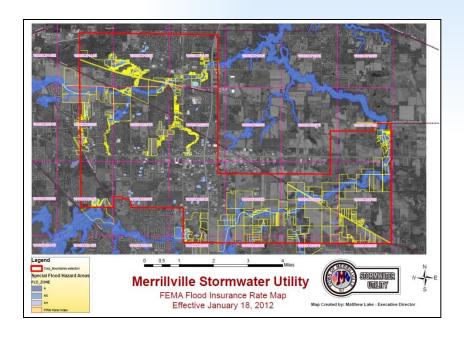




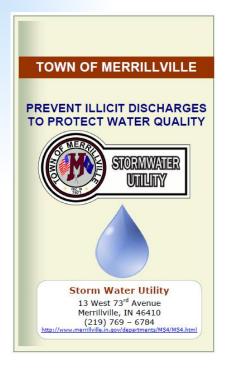


Defining Responsibilities

- Given the broad spectrum that encompasses stormwater management there are overlapping responsibilities with other departments...
 - Streets (where asphalt roadway meets concrete curb or ditch)
 - Parks/Environmental (designed bioremediation, rain gardens, wetland enhancement etc...)
 - Planning (SWP3, Excavation Permits, Construction in floodway)
 - Code Enforcement (pollutants, waterway/detention impacts, sediment etc...)
 - GIS/Mapping (FEMA Maps, Watersheds, SW infrastructure etc...)



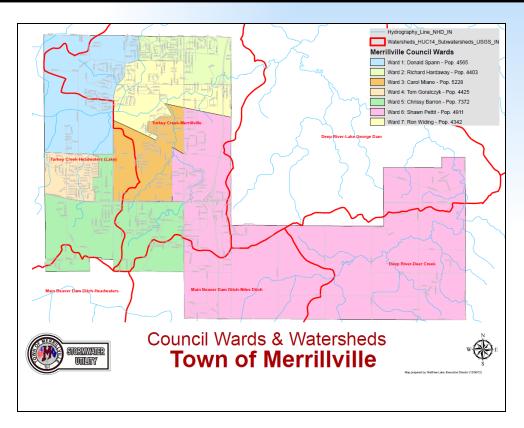


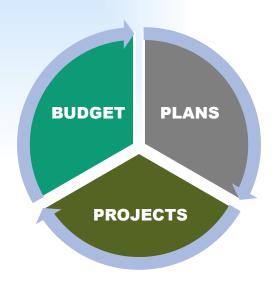




Prioritization?

- Constituents pay a fee for SW Management Service
- Fee Ordinance restricts and defines where you can spend SW revenue
- Utilities are only 3-5 years old and problems have been around for 50 or more years....
- Stormwater does not follow Political Boundaries!







Stormwater Master Plan



September 2008 Storm Event

- 9 inches of rain in 48 hours
- Agency Coordination
 - Town of Merrillville
 - Lake County Surveyor's Office
 - Indiana Department of Transportation

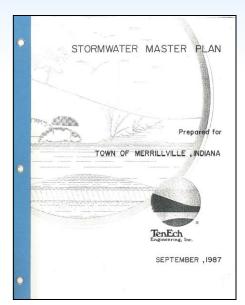




Stormwater Master Plan

Project Goals

- Update 1987 Master Plan
- Incorporate stormwater quality
- Modular plan with drainage studies for each sub-watershed area identifying proposed improvements and recommendations "Grant –Ready"
- All data will be part of a geodatabase
- Project prioritization matrix
- Public Involvement
- Capital Planning





Town of Merrillville

Stormwater Master Plan

Merrillville, Indiana

May 2014

Prepared for: Town of Merrillville 7404 Broadway Merrillville, Indiana

Prepared by: Christopher B. Burke Engineering, Ltd. 9575 W. Higgins Road, Suite 600 Rosemont, IL 60018



Study Areas

- Focus on the urbanized areas of town.
- 9 Sub-Watersheds
- Delineation per watercourse

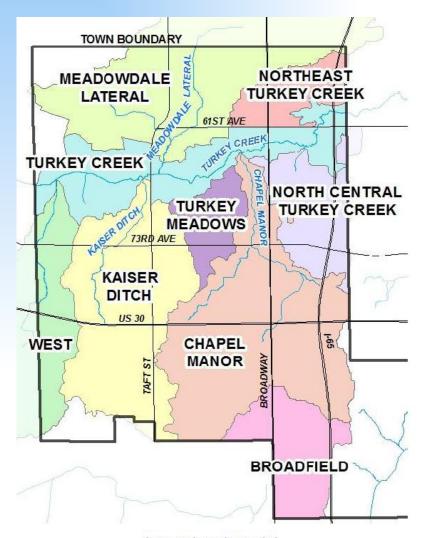


Figure 2. Study Areas by Watershed

Sub-watershed Study

GIS Data Collection

- Water Quality
- Landuse
- Parcel Data
- Topography
- FEMA
- Drainage Complaints
- Drainage system survey
- H&H Modeling
- Development of Proposed Flood Control/WQ Projects
- Cost Estimates

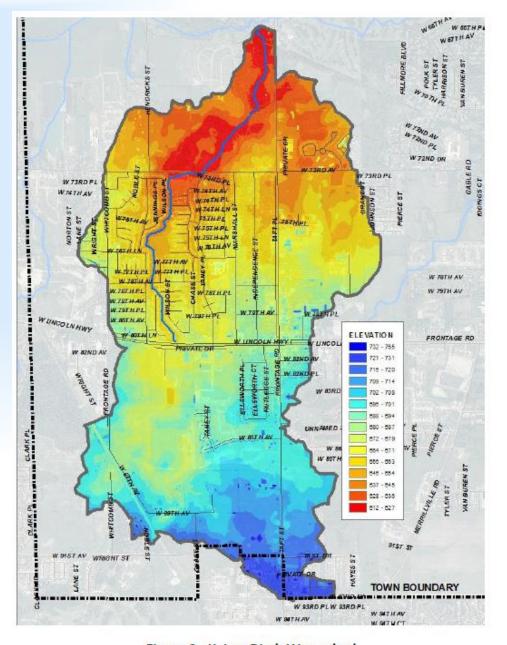


Figure 3. Kaiser Ditch Watershed

Land Use Assessment

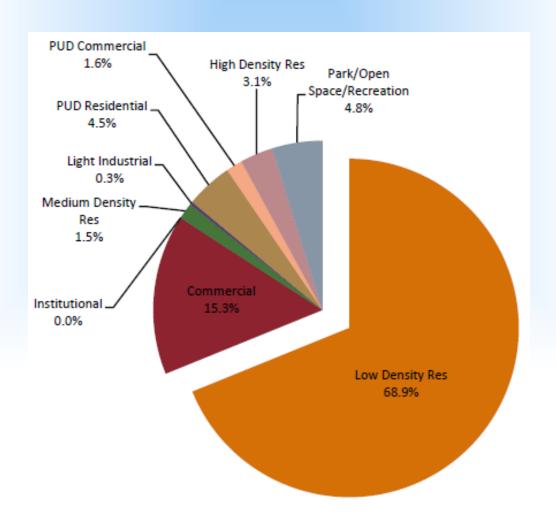
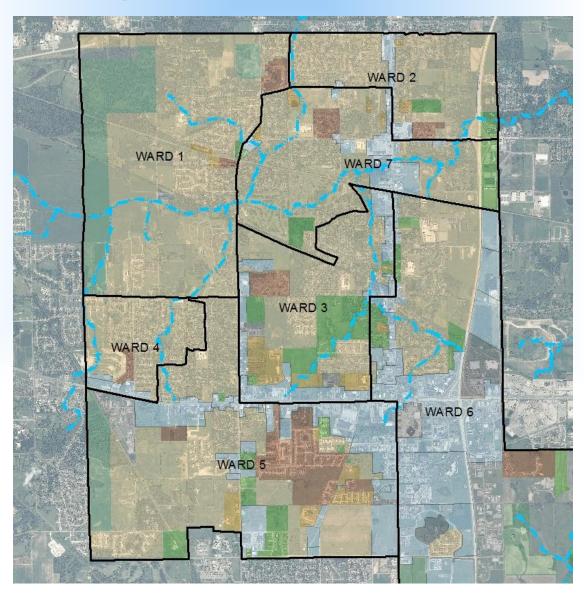


Figure 4. Kaiser Ditch Watershed Land Use

Land Use Assessment



Revenue Contribution

Overall Utility Contribution

- Breakdown by Ward
- Breakdown by Sub-watershed

3.3 KAISER DITCH BY WARD AND UTILITY FEE

The Kaiser Ditch watershed consists of 4 Wards (Figure 7) and contributes 19% of the Town's yearly stormwater Utility fee, respectively. This information is based on the Town's 2013 stormwater utility fee and is a function of the land use within the watershed. There are 2290 residential parcels (approximately 89%) within the Kaiser Ditch Watershed. This information can be accessed under the Land Use and Cover group layer in the master GIS database.

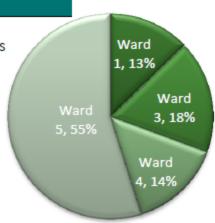
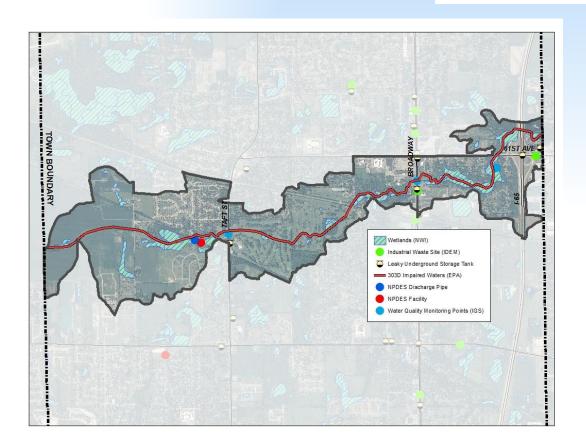


Figure 7. Kaiser Ditch by Ward

Stormwater Quality

Land Use	TSS	TP	TKN	NH3-N	BOD	COD	Lead	Zinc	Cu
Commercial	1000	1.5	6.7	1.9	62	420	2.7	2.1	0.4
Parking Lot	400	0.7	5.1	2.0	47	270	0.8	0.8	0.04
High Density Residential	420	1.0	4.2	0.8	27	170	0.8	0.7	0.03
Medium Density Residential	190	0.5	2.5	0.5	13	72	0.2	0.2	0.14
Low Density Residential	10	0.04	0.03	0.02	NA	NA	0.01	0.04	0.01
Freeway/Interstate	880	0.9	7.9	1.5	NA	NA	4.5	2.1	0.37
Industrial	860	1.3	3.8	0.2	NA	NA	2.4	7.3	0.50
Park/Open Space	3	0.03	1.5	NA	NA	2.0	0.0	NA	NA
Construction	6000	80	NA	NA	NA	NA	NA	NA	NA

Table 5. Typical Pollutant Loadings from Runoff by Urban Land Use (lbs/acre-yr). EPA, Honer et al, 1994



Dataset	Agency
303D Impaired Waters	EPA
Active Solid Waste Site	EPA
Confined Feeding Operations	IDEM
Corrective Action Site	IDEM
Dams	IDNR
Impaired Lakes	IDEM
Leaky Underground Storage Tank	IDEM
NPDES Discharge Pipe	EPA
NPDES Facility	EPA
Open Dumps	IDEM
Sediment Inventory	EPA
Superfund Sites	EPA
Industrial Waste Site	IDEM
Waste Seepage Sites	IDEM
Waste Tire Sites	IDEM
Water Quality Monitoring Points	IGS
Water Quality Observations	EPA
Water Quality Statistics	EPA

Table 6. Water Quality Datasets

Hydrologic & Hydraulic Modeling

FIS Regulatory Models

- Review
- Evaluation

Master Plan Models

- Unsteady HEC-RAS
- XP-SWMM
- Bulletin 71 Rainfall
- Current H&H Methodologies

Existing Conditions Inundation Areas

- Baseline for Projects
- Drainage Problem areas for development

Watershed	Regulatory Model	SWMP Model
Kaiser Ditch	HEC-2	XP-SWMM
Meadowdale Lateral	HEC-2	HEC-RAS
Chapel Manor	HEC-2	XP-SWMM
West	Unstudied	XP-SWMM
Turkey Meadows	Unstudied	XP-SWMM
North Central Turkey Creek	Unstudied	XP-SWMM
Broadfield	Unstudied	XP-SWMM
¹ Turkey Creek	HEC-RAS	HEC-RAS
Northeast Turkey Creek	Unstudied	XP-SWMM

¹Modeling has not been modified

Table 3. Analysis by Watershed

Watershed	Hydrologic Soil Group							
	Α	В	С	D				
Agricultural	62	71	78	81				
Commercial	89	92	94	95				
High Density Residential	70	85	90	92				
Institutional	70	85	90	92				
Light Industrial	81	88	91	93				
Low Density Residential	51	68	79	84				
Medium Density Residential	61	75	83	87				
Mixed Use	70	85	90	92				
Office	81	88	91	93				
Park/Open Space	49	69	79	84				
Woody Wetlands	25	55	70	77				
Vacant	49	69	79	84				

Table 4. Land Use and RCN Summary

Known Roadway Overtopping

 Input from Police & Fire Departments

Location
West tributary between US 30 and Jennings Place
East tributary between US 30 and 79 th Place,
Restrictive culverts along east tributary at 79 th , 78 th , 77 th and 73 rd
Along Taney Place, 77 th Avenue to 79 th Place
Kaiser Ditch immediately upstream of 73 rd Avenue
Independence Street near 75 th Place west of Taft Street (localized low area)
Between US 30 and 78 th Avenue
Taft Street south of 85 th Avenue
Areas of erosion downstream of 79 th Place (eastern) downstream of 78 th (western)

Table 8. Kaiser Ditch Watershed - Proposed Improvements

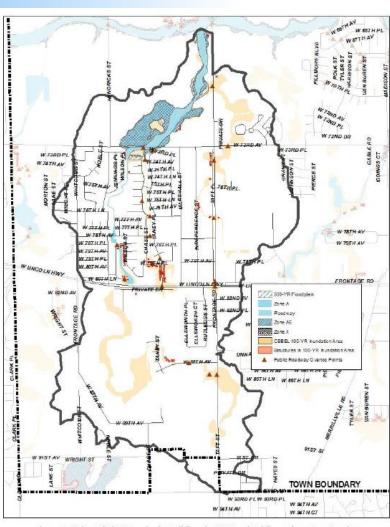


Figure 5. Kaiser Ditch Watershed - Buildings in SFHA and Public roadway Overtopping

Structures at Risk

- FEMA Regulatory
 Floodplain
 - Repetitive Loss
 - CRS
- CBBEL Inundation Areas

Structure	s in Regulatory Floodplain	100-year	Structures in CBBEL 100-year Inundation Area	Total Structures in Inundation Area
Floodway	Zone AE	Zone A		
0	1	2	73	73

Table 7. Kaiser Ditch Watershed

Number of Structures in SFHA and CBBEL Delineated 100-year Inundation Area



Delineated Inundation Areas

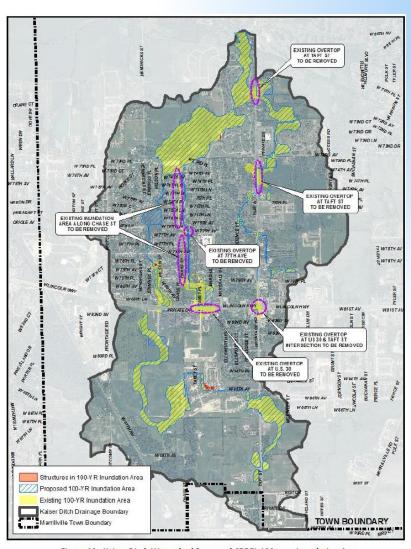


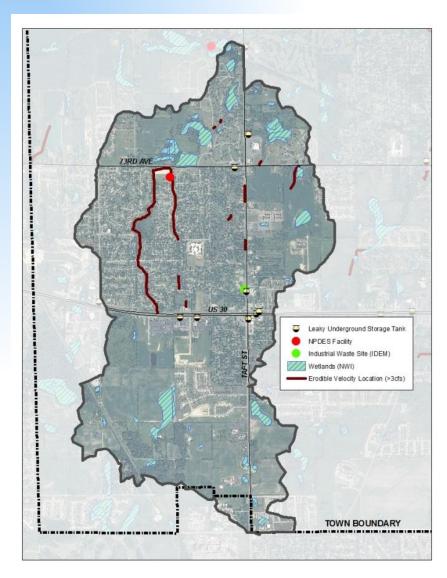
Figure 10. Kaiser Ditch Watershed Proposed CBBEL 100-year Inundation Area

Existing - Proposed = Project Benefit

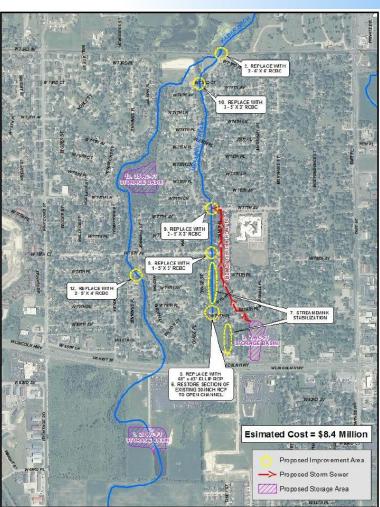


Water Quality Results

- Stream Erosion
- Hydraulics Model Results
 - Stream Velocity > 3-5 ft/sec
- Recommended Improvements
 - Streambank Stabilization
 - Two-stage ditch
 - Riparian Corridors



Proposed Drainage and Water Quality Projects



- Stream Restoration
- Flood Storage
 - Wetland Basins
- Conveyance Improvements

	Location	Improvement
1	South of US 30	20 ac-ft storage basin
2	73 rd Avenue	Replace existing 96" CMP with 2 – 6'x6' RCBC
3	North of US 30 - Trinity Memorial Church	7 ac-ft storage basin
4	Along Taney Place, 77 th Avenue to 79 th Place	24" relief sewer
5	79 th Place	Replace 25"x17" CMP with 68"x43" Ellip
6	77 th Place	Restore section of existing 30" to open channel
7	Between US 30 and 78 th Avenue	Streambank stabilization
8	78 th Avenue	Replace elliptical culvert with 1 – 3'x5' RCBC
9	77 th Avenue	Replace elliptical culvert with 2 – 3'x5' RCBCs
10	73 rd Place	Replace 4 – 24" CPP culvert with 3 – 3'x5' RCBCs
11	Riparian buffer throughout	Enforcement of an easement
12	Jennings Place	Replace 56"x84" CMP culvert with 2 – 5'x4' RCBCs
13	West of 76 th Place	35 ac-ft storage basin

Table 9. Kaiser Ditch Watershed – Proposed Improvements

Prioritization

		Number of Structi Regulatory Flood														nents
Rank	Watershed	% of Total Area Studied	% Stormwater Fee Contribution	Number of Residential Parcels	% of Residential Parcels	Floodway	Zone AE	Zone A	Total (FEMA)	CBBEL 100-Yr Inundation Area	Repetitive Loss	Major Public roadway	Minor Public roadway	Erodible Velocity (ft)	Water Quality Hot Spots	Construction Cost Proposed Improvements
		%	%	#	%	#	#	#	#	#	#	#	#	LF	#	\$
1	Kaiser Ditch	15	19	2,290	90	O	1	2	3	73	O	9	13	9,600	10	8.4M
2	Meadowdale Lateral	26	20	2,998	93	9	135	0	144	439	4	4	49	0	3	3.6M
3	Chapel Manor	19	32	1,958	74	18	21	7	46	50	4	3	15	3,700	18	8.7M
4	West	11	5	795	89	O	0	0	0	20	О	О	9	1,500	1	R-Map ^A
5	Turkey Meadows	4	7	1,041	97	0	0	0	o	0	0	О	9	0	О	Ditch ^C
6	North Central TC	6	3	257	73	О	О	0	o	4	0	О	1	250	7	1.7M
7	Broadfield	6	3	153	57	0	2	0	2	14	0	1	5	0	2	R-Map ^A
8	Turkey Creek	9	6	852	87	3	8	O	11	7	O	4	10	0	12 ^B	Monitor ^B
9	Northeast Turkey Creek	4	6	758	88	0	0	0	o	8	0	1	7	0	5	2.3M

- Each watershed was ranked by evaluating several variables:
 - % Area
 - # Residential Properties impacted
- Areas
- Roadway overtopping



Project Implementation



TAFT STREET DRAINAGE IMPROVEMENT Total Cost = \$2.0 M PROJECT

Total Flood Storage = 20 acre-ft







AUGUST 03, 2012 6:45 PM • BY CHAS REILLY CHAS.REILLY @NWI.COM. (219) 662-5324

MERRILLVILLE | The largest stormwater project Merrillville has pursued will begin Monday.

B. Burke Engineering broke ground Friday for the Taft Street drainage project.

Matt Lake, executive director of the town's Stormwater Utility, said Christopher B. Burke

Stormwater Utility, said Christopher B. Bur Engineering completed the feasibility study for the project, which is expected to significantly reduce flooding on Taft Street and in the Independence Hill subdivision.

Merrillville received \$750,000 in state funding for the drainage improvements, which are expected to cost about \$2 million, Lake said.

The Lake County surveyor's office provided surveying work, he said.

"It definitely takes a team effort for something like this," Lake said of the project.

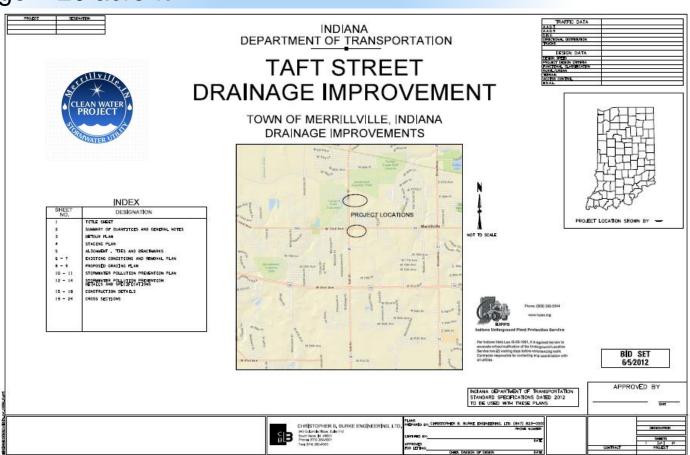
Two new retention ponds will be created and new culverts will be installed during the project.

Town Councilwoman Chrissy Barron said residents in the Independence Hill subdivision are anxious for the drainage improvements to start.

The ponds will be created first. The entire project will be finished next year, town officials said.

Thomas Burke, of Christopher B. Burke Engineering, commended Merrillville for pursuing the improvements.

He said many communities have looked at and studied drainage problems, but Merrillville has followed through with its plans.





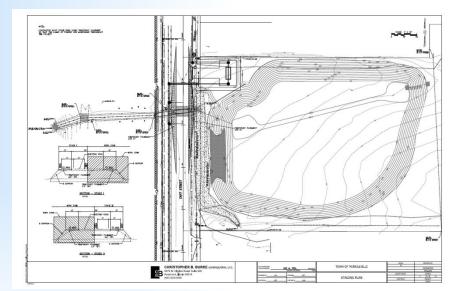
TAFT STREET DRAINAGE IMPROVEMENTS PROJECT

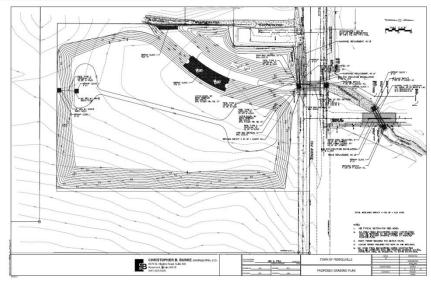
Project Components

- Two flood storage basins
 - Wetland Bottom
 - 20 acre-ft
- 1,200 linear feet of channel stabilization
- 3 major culvert crossing
 - 6' x 4' Box culverts
- 1,400 linear feet of 54-inch storm sewer

Project Coordination

- Merrillville
- Lake County Surveyor's Office
- InDOT

























Next Steps

- Present final results to Town council as well as public (radio segment)
- Update & share all GIS Geodatabase
- Publish on website
- Seek supplemental funding mechanisms (TIF, Grants, Cost-share)
- Pursue each project systematically



Questions?



